OVERALL STRATEGY

Arizona is projected to have the largest shortage of nurses in the country by 2025, with a total anticipated shortage of 28,100 RNs.* At the same time, states like Ohio are projected to have a significant surplus in talent. Therefore, the Greater Phoenix Chamber (Foundation) formed the employer-led Health Care Workforce Collaborative (HCWC) comprised of Human Resource representatives from hospitals throughout Maricopa County. The collaborative has developed a two-prong approach to address the growing shortage of specialty nurses: upskilling existing workers into specialty positions, and developing a comprehensive talent attraction strategy to draw new talent to the region. The investment option below outlines the talent attraction campaign, a multi-layered effort that can be rolled out in various phases.

THREE YEAR FUNDING PROPOSAL

A three-year, scaled investment model has been developed in order to ensure long-term sustainability of the talent attraction strategy. The minimum expenses for the talent attraction strategy are outlined below. Increased investments will allow the Foundation to enhance efforts and reach broader audiences.

YEAR ONE:

Focus: Website development and content generation

Investments:

Website and Collateral Development	\$ 50,000	
Virtual Career Fair	25,000	
Joint Conference Recruitment	0	
Total Year One Investment	\$75,000	

YEARS TWO AND THREE:

Focus: Joint Recruitment

Investments:

Virtual Career Fair Joint Conference Recruitment	25,000 60,000
Total Year Two and Three Investment	\$95,000

Necessary Average Annual Investment

\$ 75,000 - 100,000

Additional funds will be used to support additional marketing or other strategies as identified by the collaborative.



*"The Future of the Nursing Workforce: National and State-Level Projections, 2012-2025." U.S. Health Resources and Services Administration, 2014.



WEBSITE AND CAMPAIGN DIRECTION

The HCWC will develop a number of resources promoting the health care ecosystem. The Foundation will convene two focus groups of nurses that recently relocated to Maricopa County to learn what attracted them to the market, in an effort to determine messaging to recruit similar talent. From these focus groups, the Foundation will create collateral to promote Maricopa County as a great place to live, work and play; highlight the overall health care ecosystem and some of our greatest assets; provide insight into various specialty positions; and provide access to open job opportunities. All of these resources will be available to employers to utilize in their recruitment efforts.

COMPONENTS INCLUDE:

- 1. Website: Reference point for candidates interested in health care careers in Maricopa County.
- 2. Videos: Short 30 second and 2 minute videos promoting Maricopa County as a great place for careers in specialty nursing. Videos will feature individuals who recently relocated from target markets and will be generic, featuring the Greater Phoenix health care ecosystem versus one specific hospital or organization.
- 3. Joint Collateral: Multiple printed pieces which can be utilized by recruiters to attract talent to the region. Collateral may include a facts and figures sheet, a brochure on the health care ecosystem of Maricopa County, and "Why Phoenix" collateral.





This campaign will be closely modeled after the highly successful "Say Yes To Dallas" talent attraction initiative of the Dallas Regional Chamber, which aims to promote the region "as a great place to start or continue a career, to raise a family, and to experience a high quality of life in one of the most vibrant and affordable markets in the nation."

Anticipated Costs: \$50,000 initial investment | \$10,000 per year for updates



VIRTUAL JOB FAIRS

In partnership with Career Connectors, the Foundation will offer professionally designed virtual career fairs to attract talent to the region. Utilizing the vFair virtual events platform, Career Connectors will be able to launch a collaborative, virtual career fair aimed at target markets. This career fair would provide individuals an opportunity to learn more about the health care environment in Maricopa County and engage with employers in real-time. Employers will also have the ability to interact with interested candidates and filter resumes in advance of the career fair.

Anticipated Costs: \$25,000 per career fair

JOINT CONFERENCES

Several employers attend various conferences throughout the year with the goal of independently recruiting talent to their hospitals and/or systems. Through collaboration, the Foundation will host a Maricopa County Health Care booth in which we sell candidates on the regional health care system and let the employers recruit the talent to their specific systems.

There are two options in which the conferences could be organized:

- 1. Foundation Health Care Collaborative Booth: A 10x10 booth which the Foundation would staff. The booth would promote all participating hospitals supporting this effort and encourage attendees to visit the various booths of participating employers (i.e. raffle for visiting all the hospital booths.) Participating employers would receive an "Arizona employer" sign for their booth.
- 2. Joint Maricopa County Health Care Booth: A much larger 50x50 booth in which all participating employers would have representation.

Potential Conferences: AORN Global Surgical Conference & Expo and NTI (slated for 2020 & 2021).

Anticipated Cost: \$30,000 to \$150,000 per conference depending on setup

Preliminary Anticipated Costs Include:

- 10x10 Exhibit Space: \$5,000
 50x50 Exhibit Space: \$95,000
 Exhibit Booth: \$5,000: \$20,000
- 2-3 Foundation staff to man booth (3 nights including travel): \$12,500 \$20,000
- Staff planning and preparation: \$7,500 -\$15,000







INVESTOR BENEFITS

Employers contributing financially to the talent attraction effort will receive the following benefits based on their investment.

	\$20,000	\$10,000
Scrolling Banner for Preferred Employers	Full Banner w/ Logo	Combined Banner w/ Listing
Company Recognition on Website	Logo	Logo
Social Media Recognition	Monthly	Bimonthly
Featured Placement for Job Postings	Top billing	Х
Opportunity to Guest Blog re: Workforce/Health Care	Х	
Potential Speaking Opportunities with Media and at Related Events	Х	
Sponsored Video Highlighting Career Opportunities	Х	
Employer Profile on Website	Х	Х
Participation in Virtual Career Fairs	Х	Х
Invited to Participate in Joint Recruitment Events	Х	Х



COMMITMENT FORM

Company		
Name		
Billing Address		
City, State and Zip		
Phone		
Email		
Total Pledge Amoui	nt: \$	/year for a minimum of 3 years.
Payment Options:		Annual Installments of \$/year.
		Quarterly Installments of \$/quarter.
Payment Method:		Credit Card (payments via check are preferred in order to avoid processing fees)
		Account #: Exp. Date CSV
		Send me an invoice
		ACH Payment (please include ACH form)
Signature:		Date:

PLEASE MAKE CHECKS PAYABLE TO:

Greater Phoenix Chamber Foundation 201 N. Central Ave., Ste. 2700 Phoenix, AZ 85004 Tax ID: 81-1367313 Attn: Jennifer Mellor

